

**AMBERTON UNIVERSITY**  
**e-COURSE SYLLABUS**

**HBD6776.E1 | Leadership Theories/Practice**  
**Fall 2022**

**PROFESSOR INFORMATION:**

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**COURSE INFORMATION:**

HBD6776.E1 Leadership Theories/Practice  
Level: Graduate  
Beginning Date of Session: Saturday, September 10, 2022  
Ending Date of Session: Thursday, November 17, 2022

**Student access available to the Student Portal: Saturday, September 10, 2022.**

*Students enrolled in distance learning courses are not assessed any additional fees for security or identity verification.*

**COURSE PREREQUISITES:**

NONE

**TEXTBOOK(S) AND REQUIRED MATERIALS:**

Title: Leadership : Theory and Practice  
Author: Peter G Northhouse  
Publisher: Sage Publications, Inc.  
Year Published: 2021  
Edition: Ninth Edition  
ISBN: 13: 9781544397566  
Price: Available at <http://amberton.ecampus.com>

Amberton University has an agreement with eCampus.com to provide a full-service online bookstore to students. The Amberton University Virtual Bookstore is accessible through the University's website, [www.Amberton.edu](http://www.Amberton.edu). There is also a bookstore link in the Student Portal.

The AU Virtual Bookstore provides an easy-to-use interface, online buyback of books, and same-day shipment of most titles with an average delivery time of 2-3 days depending on the student's location. Textbook options include new, used, rental, and electronic media as available.

Since no books are sold on campus, students should plan accordingly and purchase their books in advance of the first day of class, allowing time for shipping. Be certain you are enrolled in the course before purchasing your book(s). All textbook information (Title, Author, ISBN, etc.) is available in the course syllabi so students can shop competitively. Most textbooks can be purchased from many different textbook vendors. Some textbooks may only be available on the University's Virtual Bookstore. Students should be careful to obtain the exact resource(s) required for the course.

**APA REQUIREMENT:**

APA (American Psychological Association) style is most commonly used to cite sources within the social sciences. This resource, revised according to the 7th edition, offers examples for the general format of APA research papers, in-text citations, endnotes/footnotes, and the reference page. For more information, please consult the Publication Manual of the American Psychological Association, (7th ed.). All coursework at Amberton University will comply with the standards contained in the APA Publication Manual.

## COURSE COMPETENCIES:

The following represents the course competencies for this class. Competencies are equivalent for all lecture and distance learning courses. Following each competency is the assignment used to gain mastery of this area of study.

This course presents an intensive exploration of statutes and regulations governing non-discrimination and employment. Emphasis will be placed on understanding and applying various regulatory requirements such as the National Labor Relations Act, the Social Security Act, the Fair Labor Standards Act, the Civil Rights Acts of 1866, 1871, 1964, and 1991, Executive Order 11246, Revised Order No. 4, Age Discrimination in Employment Act, Equal Pay Act, Pregnancy Discrimination Act, Immigration Reform and Control Act, and other employment statutes. Extensive examination of court decisions will be utilized.

## UPON COMPLETION OF THE COURSE, THE STUDENT WILL BE COMPETENT IN:

1. Exploring the origins and evolution of the human need for leadership by tracing the history of management theory and leadership styles.
2. Comparing and contrasting characteristics of managers versus leaders.
3. Understanding those leadership characteristics that are essential to achieving organizational goals.
4. Describing leadership as determined by the group being led.
5. Analyzing the functions of political, directive, and values-driven leadership.
6. Discussing the role of "transformational leadership" in changing work environments.
7. Investigating the roles and practices of spiritual and ethical leadership for the long-term development of people and institutions.
8. Researching leadership styles and assessing one's own skills and self-development plans as a model of leadership in lifelong learning.
9. Describing the relationship between leaders and teams that results in participative work.
10. Analyzing global market influences on organizational leadership roles.
11. Demonstrating creativity and innovation in problem solving.
12. Analyzing contributions from a diverse workforce.
13. Describing the interactive communication skills of questioning, listening, projecting appropriate images, using body language and voice tones, and providing feedback.
14. Defining and affirming shared values, purposes, and convictions to create a cooperative work community using connective leadership.
15. Employing technology for research, problem solving, and strategic planning.
16. Questioning management paradoxes that challenge conventional wisdom and re-examining assumptions about effective leadership.
17. Exploring leadership skills through behavioral profile self-assessment analysis.

## COURSE POLICIES:

- Guidelines for Written Assignments:** All written assignments must use APA formatting (see using APA style in the library resources). The following website will provide some examples of proper APA citations (<http://www.apastyle.org>), but the best source is The Publication Manual of the American Psychological Association (7th edition).
- Late Policy for Assignments:** Each student is responsible for getting their assignments completed and submitted on time.
  - There will be a 20% grade deduction for each day the assignment is late. If circumstances arise that preclude meeting this course requirement or assignment deadline, you must notify me immediately and in advance, when possible.
  - Assignments not submitted correctly will not be graded and will be returned. Resubmitted assignments must still be turned in by the due date. Credit will not be given for assignments that are returned ungraded.
  - All assignments must be submitted by 11:55 p.m. (CST) on the dates listed to ensure no penalty points will be applied. The student is responsible if a file is submitted that cannot be read and, therefore, cannot be graded. It is acceptable to submit assignments early, however; grading will

be according to the stated schedule for the due dates. All assignments uploaded to Moodle must be able to be opened for them to be considered on time.

3. **Extra Credit:** There is no extra credit work in this class.
4. **Academic Resources:** When conducting research for an assignment, your sources should be the textbook or peer-reviewed academic journals, such as those found in the university library databases. Internet searches will often take you to non-academic information resources such as Wikipedia.com, Ask.com, Encarta.msn.com, Infoplease.com, etc. Information gathered from these sites may be unreliable and inaccurate since they do not follow the formal oversight of the peer-review process. Please avoid using these sites. They will not be permitted in this course and will not count towards fulfilling assignments.
5. **Feedback:** Feedback is provided for graded exercises and assignments within 5-6 days of the due date. Moreover, if you need feedback at any time regarding participation assignments, please ask.
6. **Incompletes:** Amberton University policy states that it is up to an instructor's discretion as to whether he or she grants an "Incomplete" at the end of the course.
7. **Course Contribution:** You are expected to study and learn, provide on-time completion of assignments, and regularly participate in and supply effective contributions to online discussions and activities. Those who demonstrate consistently high quality, professional performance, and who regularly contribute to course activities will earn high grades in this course. As a guideline, you should log in to the course and participate in the discussion, at least, two (2) times per week. Please plan on meeting the course requirements schedule. On rare occasions, circumstances beyond your control may result in your missing a course commitment. Please contact me in advance of the due dates to discuss your situation.

### **STUDENT'S RESPONSIBILITIES:**

This syllabus contains information, policies, and procedures for a specific course. By enrolling, the student agrees to read, understand, and abide by the policies, rules, regulations, and ethical standards of Amberton University as contained in the current university catalog and schedule of classes.

#### ***Attendance Policy:***

Regular and punctual class attendance and engagement is expected at Amberton University. In case of an absence, it is the student's responsibility to contact the professor as soon as possible. If a student intends on withdrawing from a course, it is the student's responsibility to follow the university's policy on formally withdrawing from a course. **Ceasing to attend classes does not constitute an official withdrawal.**

Attendance in a lecture course is defined as punctual arrival to, and engagement in, a full lecture session. Attendance in a distance learning course is defined as active participation in the weekly online class sessions. "Active participation" can be defined as: submitting an academic assignment, taking an exam, engaging in an interactive tutorial, participating in an online discussion forum (or chat session), or initiating (or responding to) a communication with a faculty member about an academic assignment or the subject matter of the course. A student not meeting these requirements may be dropped at the discretion of Amberton University.

#### ***Plagiarism Policy***

Plagiarism is the presentation of someone else's work as though it were your own. If you use another person's words, ideas, or information; or if you use material from an outside source – whether a book, magazine, newspaper, business publication, broadcast, speech, or electronic media – you must acknowledge that source. Plagiarism is a violation of the University's code of student ethical conduct and is one that is taken seriously. Amberton University operates on an honor system; therefore, honesty and integrity are essential characteristics of all who are associated with the institution. All Amberton students are expected to abide by the honor system and maintain academic integrity in all their work. Amberton University and its instructors monitor student work for plagiarism and reserve the right to submit such work to technology-based plagiarism detection services and applications at any time.

Students agree that by taking this course, all required assignments may be subject to submission for a textual similarity review to Turnitin.com for the detection of plagiarism. All submitted papers will be included as source documents in the Turnitin.com reference database solely for the purpose of detecting plagiarism in future papers. Use of Turnitin.com service is subject to the Usage Policy posted on the Turnitin.com website.

Turnitin is a writing improvement and plagiarism prevention tool which uses special algorithms, to compare text-based student submissions to the Turnitin database and other online sources. Turnitin produces a detailed **similarity report** that can be customized and viewed by instructors and students.

Turnitin “Draft Coach” is a Google based add-on to Turnitin which supports students in developing high-quality academic writing; and serves as an integrity coach. Draft Coach, helps address errors and improve the quality of student’s writing by highlighting grammar mistakes, identifying incorrectly cited sources, and scanning for similarity across several databases. By providing formative feedback on how to address citation issues, incorrect grammar, and matches with the Turnitin database, Draft Coach provides explanations to help students become more confident writers, capable of producing higher quality work both in academics and in the workplace.

**COURSE OUTLINE AND CALENDAR:**

**WELCOME DISCUSSION (50 POINTS):**

Students will complete a welcome discussion designed to help the students and instructor get to know each other.

**DISCUSSION FORUM (50 POINTS EACH):**

Each weekly unit will cover multiple chapters in the textbook. The assignments will help students digest the material required for each week. One (or more) of the chapters will be discussed on the discussion board. The discussion question(s) will ask students to post a substantive response and demonstrate insight gained from the course material. The initial discussion post is to be no less than 300 words, must reference material from the textbook, and is to be posted no later than **SUNDAY** at 11:55 p.m. CST. In addition to an initial post to the discussion, students are required to respond to the posts of TWO other students in the class. These responses should be a minimum of 50 words and be substantive. A response such as “I agree with her” or “I like what he said about that” is not considered a substantive post and will not be counted for assignment credit. Students must complete two response posts by **TUESDAY** evening at 11:55 p.m. CST.

Grading of discussion postings will be proportioned as follows:

- 80% - Original Post
- 10% - Reply to a Classmate
- 10% - Reply to a Classmate

**POWERPOINT ON RESEARCH TOPIC (100 POINTS):**

Each student will be required to create a PowerPoint presentation regarding their chosen research paper topic. The student should prepare the PowerPoint on one of the leadership topics highlighted in the textbook. The PowerPoint presentation should be a minimum of 12 slides, to include the title/introductory slide and reference slide(s), i.e., 10 slides of researched content. Voiceovers are **not** required.

**GRADUATE RESEARCH PAPER (500 POINTS):**

Each student will be expected to complete one research paper wherein the student will select a topic from the textbook to research in-depth. This topic should be sent to Dr. Peters for approval no later than **10/04/22** (in 50 words or less submitted in Moodle). The research paper will be completed in strict APA format and should use a minimum of ten **scholarly** references (the textbook can count as one of these). The content should be a minimum of ten pages (in the body/narrative) with ten references.

<b>Week</b>	<b>Topic</b>	<b>Assignment</b>	<b>Competencies Covered</b>	<b>Due Dates</b>
<b>1</b> 09/10/22- 09/16/22	Orientation and Review Syllabus	Welcome Discussion Board Post  1 Discussion post and 2 responses.	8	<u>Introduction</u> <u>discussion board</u> post due by <b>SUNDAY</b> (9/11/22) at 11:55 p.m. CST.

		**Feel free to get a head start on week 2.		<u>Two peer replies</u> by TUESDAY (9/13/22) at 11:55 p.m. CST.
<b>2</b> 09/17/22-09/23/22	Ch. 1: Leadership Defined & Described	Read Chapter: 1  1 Discussion post and 2 responses.	1, 2, 4, 8	Discussion forum <u>initial post</u> due SUNDAY (9/18/22) at 11:55 p.m. CST.  <u>Two peer replies</u> due by TUESDAY(9/20/22) by 11:55 p.m. CST.
<b>3</b> 09/24/22-09/30/22	Ch. 2: Trait Approach  Ch. 3: Skills Approach  Ch. 4: Behavioral Approach  Ch. 5: Situational Approach	Read Chapters: 2-5  1 Discussion post and 2 responses.	3, 6, 8, 9, 11, 12, 14, 17	Discussion forum <u>initial post</u> due SUNDAY (9/25/22) at 11:55 p.m. CST.  <u>Two peer replies</u> due by TUESDAY (9/27/22) by 11:55 p.m. CST.
<b>4</b> 10/01/22-10/07/22	Ch. 6: Path-Goal Theory  Ch. 7: Leader-Member Exchange Theory (LMX)	Read Chapters: 6-7  1 Discussion post and 2 responses.  Submit research topic approval.	6, 7, 8, 13, 14	Discussion forum <u>initial post</u> due SUNDAY (10/02/22) at 11:55 p.m. CST  <u>Two peer replies</u> due by TUESDAY (10/04/22) by 11:55 p.m. CST.  *Must submit approval for research topic to Dr. Peters by TUESDAY (10/04/22).
<b>5</b> 10/08/22-10/14/22	Ch. 8: Transformational Leadership  Ch. 9: Authentic Leadership	Read Chapters: 8-9  1 Discussion post and 2 responses.	2, 3, 5, 6, 7, 8, 9, 11, 12, 13	Discussion forum <u>initial post</u> due SUNDAY (10/09/22) at 11:55 p.m. CST.  <u>Two peer replies</u> due by TUESDAY (10/11/22) by 11:55 p.m. CST.
<b>6</b> 10/15/22-10/21/22	Ch. 10: Servant Leadership  Ch. 11: Adaptive Leadership  Ch. 12: Inclusive Leadership	Read Chapters: 10-12  1 Discussion post and 2 responses.	5, 7, 8, 13, 14	Discussion forum <u>initial post</u> due SUNDAY (10/16/22) at 11:55 p.m. CST.  <u>Two peer replies</u> due by TUESDAY

				(10/18/22) by 11:55 p.m. CST.
<b>7</b> 10/22/22- 10/28/22	Ch. 13: Followership  Ch. 14: Gender and Leadership	Read Chapters: 13-14  1 Discussion post and 2 responses.	4, 9, 12	Discussion forum <u>initial post</u> due SUNDAY (10/23/22) at 11:55 p.m. CST.  <u>Two peer replies</u> due by TUESDAY (10/25/22) by 11:55 p.m. CST.
<b>8</b> 10/29/22- 11/04/22	Ch. 15 Leadership Ethics  Ch. 16: Team Leadership	Read Chapters: 15-16  1 Discussion post and 2 responses.	7, 9	Discussion forum <u>initial post</u> due SUNDAY (10/30/22) at 11:55 p.m. CST.  <u>Two peer replies</u> due by TUESDAY (11/01/22) by 11:55 p.m. CST.
<b>9</b> 11/05/22- 11/11/22	PowerPoint on Research Topic	PowerPoint on Research Topic	1-17	Due TUESDAY (11/08/22) by 11:55 p.m. CST.
<b>10</b> 11/12/22- 11/17/22 (short week)	Final Graduate Research Paper	Final Graduate Research Paper	1-17	-Due NO LATER than UESDAY (11/15/22) by NOON CST.  <b>Late submissions will NOT be accepted for this assignment.</b>

#### GRADING CRITERIA:

Welcome/Introduction Forum	50 points
Discussion Forum	350 points
Research PowerPoint	100 points
Graduate Research Paper	500 points
<b>Total Possible Points</b>	<b>1,000 points</b>

#### Graduate

92 – 100	A
82 – 91	B
72 – 81	C
62 – 71	D
Below 62	F

#### GRADE NOTIFICATION AND INSTRUCTOR FEEDBACK:

A successful distance learning experience requires a flow of communication between instructor and student throughout the session. Instructor comments are considered essential to the learning process. Therefore, each assignment/exam submitted will be reviewed, graded, and returned to the student in a timely manner along with the appropriate commentary. Students should carefully review all comments.

Final grades are processed approximately one week after the last day of the session and may be located in the My Grades section of the online registration portal as well as being emailed to the student's Amberton

University email. Amberton University staff will not release grades over the phone. University instructors will not leave a message with comments or grades in any type of media that is not secure.

For questions regarding grades after the semester has ended, students should use their University email account and contact the instructor at the faculty email address as provided above in *Professor Information* area.

### **INCOMPLETE GRADES:**

An "I" (incomplete grade) is given at the discretion of the professor and may be given only when an emergency or illness prevents the student from completing course requirements. Should an "I" be granted, the student has 30 days from the end of the session to complete the conditions of the incomplete. An "I" which is not properly removed within 30 days following the session enrolled will become an "F" grade.

### **HOW TO WITHDRAW FROM A COURSE:**

To be official, the class withdrawal must be in writing and signed by the student requesting the withdrawal; no withdrawal is accepted verbally. Please review the "Schedule of Classes" (online or in-print) for procedures for class changes or withdrawals and the refund policy and schedule.

### **COURSE DELIVERY METHODOLOGY:**

This course is offered as a distance-learning course through the Moodle Learning Platform. Amberton's distance learning courses, called e-Courses, are identical to classroom courses in terms of learning outcomes, competencies, and instructor expectations. A student choosing to take an e-Course must have the following skills and technical capabilities:

1. Access to the Internet
2. General knowledge in:
  - Internet browser settings and configuration
  - e-mail and file attachments
  - Uploading and downloading files
  - Using a word processing package
3. Ability to conduct online research

Students who have not mastered these skills should not enroll in this course but should consider enrolling in MIS2110 Computer Concepts and Internet Technologies for instruction in these areas.

### **HOW TO ACCESS YOUR COURSE:**

#### **Through the Amberton University Student Portal**

Students enrolled in distance learning courses using the Moodle Learning Platform may access the course through the Amberton University Student Portal. The site may be accessed through the University's main page (<http://www.Amberton.edu>) or at <http://apps.Amberton.edu>. After selecting the "Student Portal" link, you will be prompted for a Username and Password.

Use your assigned **username and password** (AUID) as described below to enter the AU Student Portal:

**Username** = your capitalized firstname **initial**+lastname+last 3 digits of your SSN.

\* Use your name exactly as it is listed on the University's records, including any suffixes or hyphenations, such as Jr, Sr, or II, as a part of your username.

For example: James Jones, Jr.                      SSN: 123-45-6789  
Username: JJonesJr789

**Password** = your Amberton University ID# (AUID) **including the dashes**

For example: 04-999-999

Once your login has been validated, you may select from a variety of menu options, including your individual E-Course, email account, Remote Research, General Tools, all Syllabi, Research Tutorials and Electronic Instructor Folders (FTP).

If you are accessing the Student Portal from a public or shared computer, close the browser completely when finished, or click on the Logout button. For security purposes, no other person should have access to your Username or Password. If you feel your information has been compromised or if you experience technical difficulties, contact the e-course system administrator at: [e-sysop@amberton.edu](mailto:e-sysop@amberton.edu)

If you have lost or do not know your Amberton ID#, please contact the Student Services Office 972/279-6511 or [advisor@Amberton.edu](mailto:advisor@Amberton.edu) for a replacement AUID card. You must know your Amberton ID# to gain access to the course and to send e-mail to your professor.

### **Through the Amberton University Moodle Website**

Students enrolled in distance learning courses using the Moodle Learning Platform may also access the course by going to: <http://moodle.Amberton.edu>

For those utilizing Moodle for the first time, the **username and password** for the Moodle Learning Platform will be emailed to the student's University email account prior to the start of the course. For those returning to Moodle who do not remember their username and password, click on the link "*Forgotten your username or password*" available on the Moodle log-in page (<http://moodle.Amberton.edu>). Otherwise use the same username and password as previous sessions.

### **Moodle Tutorial:**

Upon successful login and access to the Moodle learning platform, there is a *Student Moodle Tutorials* course available, to learn about the basics of Moodle. Simply click on the link for the *Student Moodle Tutorials* and read through the various learning topics: Navigating; Communicating; Assignments & Exams; Grades; and Student Resources.

### **COURSE COMMUNICATIONS:**

Students will communicate with faculty through the Moodle Learning Platform or the Amberton University email system. Each student enrolled is assigned an Amberton email account, which gives the student access to the Amberton email system ([my.Amberton.edu](mailto:my.Amberton.edu)). This email account is provided by Google Apps for Education. Students are encouraged to check their email regularly for University news, notices, and to communicate with instructors.

The student's assigned email address would be [Username@my.Amberton.edu](mailto:Username@my.Amberton.edu)

Example: [LJones-Smith789@my.Amberton.edu](mailto:LJones-Smith789@my.Amberton.edu)

The student Username is determined by:

firstname initial+lastname+last 3 digits of student ssn.

For example: Linda Jones-Smith    SSN: 123-45-6789  
Email Address = [LJones-Smith789@my.Amberton.edu](mailto:LJones-Smith789@my.Amberton.edu)

Students will be prompted for a Username and Password when accessing their email account. Use the Username portion of the email address as the username (Example: [LJones-Smith789](mailto:LJones-Smith789@my.Amberton.edu)) and your Amberton ID# (including the dashes) as the password.

If you already have a Google Gmail account, you might be prompted to add this account to your current account. Click 'Yes' and you will be logged into your [my.Amberton.edu](mailto:my.Amberton.edu) email account. It will be a separate email account from your personal Gmail account.

If you need assistance with your email account, please visit <https://support.google.com/mail>

**Students are responsible for reviewing the “Communication Guidelines” provided on the individual E-Course for specific instructor requirements.**

Upon completion of a session, all communication and course-specific information is removed from the Moodle system. If a student needs to maintain a record of communications or assignments, the student is strongly encouraged to print out or download these items to a disk for their own records.

#### **FORMAT AND SUBMISSION OF ASSIGNMENTS:**

Assignments are to be submitted to the appropriate assignment Drop Box in the Moodle system. Specific directions and guidelines for submission of assignments are located online in the “Communication Guidelines” of the e-course. Due to compatibility issues, Office 2007 files cannot be read by earlier versions of Microsoft Office. Before submitting an exercise file, confirm the file is in the proper format for grading by the instructor.

#### **INSTRUCTOR/COURSE EVALUATION:**

Each session, all Amberton students are provided with the opportunity to evaluate their courses and instructors. The evaluation process is an important one and provides students with an anonymous and confidential way to give meaningful feedback to the University. Summary information and comments are provided to faculty after the close of the session. All information provided is anonymous.

The Instructor/Course Evaluation will be open for completion during week 9 of the session. An evaluation assignment will be placed in week 9 of the Moodle course, along with the instructions on how to complete the evaluation. Prior to week 9, the University will send out an email containing instructions and dates for the evaluation period.

#### **RESEARCH RESOURCES:**

The Library provides access to full-text, and peer reviewed articles, and digital research tools. Students can search Library holdings through the online catalog and databases search engines available on the Library website or browse the physical library space and holdings located at the Garland campus.

Research items not contained in the Amberton Library collection can be located through interlibrary Loan (ILL) or through the TexShare program with the help of the Library staff. Students with questions about available services, resources, or research, may contact the Library via email at [Library@amberton.edu](mailto:Library@amberton.edu).

#### **RESEARCH ACCESS:**

Databases can only be accessed by authorized users, and students at Amberton must enter their Amberton ID credentials-same as Moodle login-to gain access when off-campus. Use an Amberton website, such as the University site ([Amberton.edu](http://Amberton.edu)) or the library site ([Library.amberton.edu](http://Library.amberton.edu)) to find links to databased and digital books. Online resources are available all day, every day.

#### **LIBRARY LIVE CHAT FEATURE:**

Library staff are available to assist students with research problems or questions during Library hours through a live online chat feature, telephone, email, “How-to” videos, or in person. The Library telephone is (972-279-6511 ext. 136, 137, or 138. You can email questions to [library@amberton.edu](mailto:library@amberton.edu) or visit the Library in person on the Garland campus for assistance.